



Since becoming Chair of NOAC in September 2018, Michael McCarthy has continued the good work that had been started by the first Chair, Pat McLoughlin, who in accordance with NOAC's statutory functions, began to review the performance of individual local authorities. The process has evolved over time and continues to evolve.

The profile report is the basis for the meetings and identifies the performance of local authorities in relevant NOAC reports and provides for further examination of the results of these reports.

The process has provided an opportunity to learn, to listen to how the particular local authority operates, the challenges they face, the plans and ideas that have been developed and gives an opportunity to reflect on what is working well and areas that need to be addressed. It has identified areas of good practice and many of these ideas have been showcased at the NOAC Good Practice Seminars over the years.

The Chair acknowledges the impact of COVID-19 on local authorities and the impact it has on the process. The Stage 1 meetings have all been held in person thus far and as such only 3 of the 6 Stage 1 meetings were able to be held in 2020. It was decided that the Stage 2 meetings would continue and were held remotely. He advised that he looks forward to continuing to work closely and collaboratively with all the local authorities and wants to use this opportunity to thank all the Chief Executives and their teams for the time, courtesy and welcome extended to NOAC in this process.

**Report Nos and Titles as follows:**

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|-------|---|
| No 28 | Scrutiny Process Report                           |
| No 29 | Louth County Council Scrutiny Report              |
| No 30 | Cork City Council Scrutiny Report                 |
| No 31 | Offaly County Council Scrutiny Report             |
| No 32 | Kerry County Council Scrutiny Report              |
| No 33 | Westmeath County Council Scrutiny Report          |
| No 34 | Roscommon County Council Scrutiny Report          |
| No 35 | Tipperary County Council Scrutiny Report          |
| No 36 | Donegal County Council Scrutiny Report            |
| No 37 | Laois County Council Scrutiny Report              |
| No 38 | Waterford City and County Council Scrutiny Report |
| No 39 | Clare County Council Scrutiny Report              |
| No 40 | Carlow County Council Scrutiny Report             |
| No 41 | Monaghan County Council Scrutiny Report           |
| No 42 | Limerick City and County Council Scrutiny Report  |
| No 43 | Sligo County Council Scrutiny Report              |